

# Santiago Canyon College Academic Senate

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Salcido, Andrew 2021

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VanDyke-Kao, Rita 2021

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Umali Kopp, Christine 2021  
Valdos, Yanina 2022

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## Resolution F2020.10

### Approval of the “2020 Guided Pathways Essential Practices: Scale of Adoption Self-Assessment” Document

**Moved: Senator Castellanos**

**Seconded: Senator Valdos**

Whereas, The California Community College Chancellor’s Office is requiring California Community Colleges to submit a certified version of the Guided Pathways Essential Practices: Scale of Adoption Self-Assessment document as an assessment of progress in the implementation of Guided Pathways; and

Whereas, The SCC Guided Pathways Development Groups reviewed relevant portions of the 2019 document and made suggestions for updates, and the Guided Pathways Leadership Team compiled and edited this information at their October 23, 2020 meeting; and

Whereas, The Guided Pathways Scale of Adoption Self-Assessment document is helping direct the work of Guided Pathways at Santiago Canyon College;

Resolved, That the Academic Senate of Santiago Canyon College approve the 2020 Guided Pathways Essential Practices: Scale of Adoption Self-Assessment to be submitted to the Chancellor’s Office and to help direct the work of Guided Pathways at Santiago Canyon College.

**Date Presented: 17 November 2020**

**Date Passed:**

*Santiago Canyon College is an innovative learning community dedicated to intellectual and personal growth. Our purpose is to foster student success and to help students achieve these core outcomes: to learn, to act, to communicate and to think critically. We are committed to maintaining standards of excellence and providing the following to our diverse community: courses, certificates, and degrees that are accessible, applicable, and engaging. (Approved 12/05/17)*



**GUIDED PATHWAYS ESSENTIAL PRACTICES: SCALE OF ADOPTION SELF-ASSESSMENT  
CALIFORNIA COMMUNITY COLLEGES’ ASSESSMENT OF PROGRESS IN THE IMPLEMENTING OF GUIDED PATHWAYS**

Revised February 2019, November 2019

**Institution Name:**

**Date:**

This tool is designed to help your college assess how far along you are toward adopting essential guided pathways practices at scale. The first part of the Scale of Adoption Assessment (SOAA) includes essential practices examined in CCRC’s book, *Redesigning America’s Community Colleges: A Clearer Path to Student Success* by Thomas Bailey, Shanna Smith Jaggars, and Davis Jenkins (Harvard University Press, 2015). ***This document is for planning purposes only, as the official SOAA will be completed in the Chancellor’s Office NOVA system by your project leads.***

We suggest that you convene faculty, staff, and administrators from across areas of your college to discuss the extent to which each essential practice listed in the first column is currently implemented at your college as of fall/winter 2020. In column two, indicate the extent to which the practices have been adopted at your college using the following scale:

Scale of Adoption	Definition
<i>Not occurring</i>	College is currently not following, or planning to follow, this practice
<i>Not systematic</i>	Practice is incomplete, inconsistent, informal, and/or optional
<i>Planning to scale</i>	College is has made plans to implement the practice at scale and has started to put these plans into place
<i>Scaling in progress</i>	Implementation of the practice is in progress for all students
<i>At scale</i>	Practice is implemented at scale—that is, <u>for all students in all programs</u> of study

In column three, describe the progress your college has made toward implementing each practice at scale. For practices that are *scaling* or *at scale*, note that we are also asking you to indicate which semester a practice first reached this point. Finally, in column four, indicate the next steps your college plans to take toward implementing the given practice at scale and the college’s timeline for implementing these steps. ***Don’t be concerned if your college has made minimal progress implementing any given practice.*** This assessment will help your college develop and refine a plan for implementing guided pathways at scale at your college. Project partners and the Chancellor’s Office will also use this information to follow the system’s progress in implementing guided pathways over time.

## Equity Considerations

A fundamental goal of guided pathways is to increase the rate at which underrepresented students earn college credentials, particularly degrees and credentials in fields of high economic value, while also closing gaps for low-income students, students of color, returning adults, students with disabilities, and other groups with inequitable outcomes. As colleges seek to strengthen supports for all students to explore options for careers and college and choose and complete a program of study suited to their interests and aspirations, we encourage colleges to critically examine each practice to think about how the college is serving students who have been historically underrepresented and/or underserved in higher education.

In fall 2018 the SOAA was updated to include “Equity Considerations” in each practice area so that your pathways team can discuss and articulate connections between the college’s pathways reforms and equity goals. Your team does not need to answer all of these questions as part of the SOAA process and they are not intended to be used as “assessments.” Also, don’t be concerned if your college has had minimal discussion and/or efforts related to any given question. We hope the questions help initiate or advance conversations about whether and how institutional practices are having differential impact on historically underserved groups and how your college can leverage your pathways work to close equity gaps by identifying and addressing causes of inequity, removing systemic barriers, and focusing design decisions and resource allocation in ways that more effectively address needs of underserved groups. In doing so, you may want to include details about how the college is addressing these concerns in the “progress to date” and/or “next steps/timeline” column.

As your team completes the SOAA, please refer to the equity consideration questions to facilitate conversations about connections between the college’s pathways and equity efforts. **Please submit the certified SOAA within the NOVA system by March 1 2020.** For more information about the SOAA, please email [guidedpathwaysinfo@cccoco.edu](mailto:guidedpathwaysinfo@cccoco.edu).

For assistance in obtaining access to the NOVA system, please email [nova-support@productops.com](mailto:nova-support@productops.com).

Guided Pathways Essential Practices	Scale of Adoption at Our College	Progress to Date Implementing Practice <i>(If Scaling in Progress or At Scale, please indicate which term (e.g., fall 2015) the college first reached this point)</i>	Next Steps Toward Implementing Practice at Scale & Timeline								
<p><i>We are interested in how colleges connect equity efforts to their pathways work, planning, and discussions. The guiding questions in each of the four areas can help colleges consider how equity intersects with specific pathways practices. As themes, ideas, or areas for future work emerge during your discussion, please note the ways in which equity issues connect with guided pathways implementation in “Progress to Date” and “Next Steps”.</i></p> <p><b>Equity Considerations in Area 1:</b></p> <ul style="list-style-type: none"> <li>• Are the college’s website and program pages easy to navigate and understand for students and families without prior experience with higher education?</li> <li>• How could the college ensure that access to and use of this information is equitable for students who have been historically underrepresented and/or underserved in higher education (e.g., racial/ethnic minority students, lower-income students, first-generation students, students with disabilities, indigenous students, formerly incarcerated students, veterans, undocumented students, etc.)?</li> <li>• How are financial costs, potential debt, and economic benefits of program completion (including paths to program-relevant regional employment, projected earnings, and transfer outcomes) made clear for prospective students? Do program websites clarify differences in earnings potential between related certificates and degrees and across levels of educational attainment?</li> </ul>											
<p><b>1. MAPPING PATHWAYS TO STUDENT END GOALS</b></p> <p>a. Programs are organized and marketed in broad career-focused academic and communities or “meta-majors”. <i>(Note: This practice was added to the SOAA in February 2019)</i></p>	<p><i>Place an X next to one:</i></p> <p>Not occurring  Not systematic  x Planning to scale  Scaling in progress  At scale</p>	<p><i>Progress to date: (2,500 character)</i></p> <p>The Academic Development Group, after much discussion and revision, has a draft of <b>seven Interest Areas eight SCC Pathways that are in process of being vetted by students. A website centered around the Pathways is being tested through focus groups.</b></p> <p>Term, if <i>at scale</i> or <i>scaling</i>:</p>	<p><i>Next steps: (1,000 character)</i></p> <p>After many revisions prompted by student feedback, the proposed Pathways will go through the governance process for approval. Further discussion will begin on how to market these areas to students. The SCC Pathways will be marketed to students and the community through a revised website and other promotional material</p> <p><i>Timeline for implementing next steps:</i>  December 2021</p>								
<p><b>1. a. Support Needed?</b> <i>Type of Support - place an X next to one or more:</i></p> <table border="0"> <tr> <td>Policy guidance</td> <td>Connections with other GP teams</td> </tr> <tr> <td>XRegional training</td> <td>On campus /individual training</td> </tr> <tr> <td>Technology</td> <td>Reporting/data</td> </tr> <tr> <td>Other</td> <td></td> </tr> </table>	Policy guidance	Connections with other GP teams	XRegional training	On campus /individual training	Technology	Reporting/data	Other			<p><i>Challenge or barrier: (1,000 character)</i></p> <p>Making sure all voices are heard without getting stalled with minor details</p>	<p><i>Support Needed – Detail: (1,000 character)</i></p> <p><b>Examples of next steps</b>  How to measure the impact of the pathways in regards to student outcomes? Are students more successful because of the Pathways?</p>
Policy guidance	Connections with other GP teams										
XRegional training	On campus /individual training										
Technology	Reporting/data										
Other											
<p>b. Every program is well designed to guide and prepare students to enter employment and further education in fields of importance to the college’s service area.</p>	<p><i>Place an X next to one:</i></p> <p>Not occurring  x Not systematic  Planning to scale  Scaling in progress  At scale</p>	<p><i>Progress to date: (2,500 character)</i></p> <p>Currently done well in several programs including Education, Child Development, Apprenticeship, BCE programs, and Transfer degrees.</p> <p>Term, if <i>at scale</i> or <i>scaling</i>:</p>	<p><i>Next steps: (1,000 character)</i></p> <p>Re-evaluate employment needs in service area and present information to departments; determine changes needed to align programs with employment <b>and further educational</b> needs.</p> <p><i>Timeline for implementing next steps:</i>  December 2021</p>								

Guided Pathways Essential Practices	Scale of Adoption at Our College	Progress to Date Implementing Practice <i>(If Scaling in Progress or At Scale, please indicate which term (e.g., fall 2015) the college first reached this point)</i>	Next Steps Toward Implementing Practice at Scale & Timeline
<p><b>1. b. Support Needed?</b> <i>Type of Support - place an X next to one or more.</i></p> <p>Policy guidance            X Connections with other GP teams  X Regional training        X On campus /individual training  Technology                    x Reporting/data  Other</p>		<p><i>Challenge or barrier: (1,000 character)</i>  Fear of emphasis on employment as opposed to academic enrichment</p>	<p><i>Support Needed – Detail: (1,000 character)</i>  Professional development to keep programs updated on changes in employment and further educational opportunities</p>
<p>c. Detailed information is provided on the college’s website on the employment and further education opportunities targeted by each program.</p>	<p><i>Place an X next to one:</i></p> <p>Not occurring  Not systematic  xPlanning to scale  Scaling in progress  At scale</p>	<p><i>Progress to date: (2,500 character)</i>  Hired a digital media specialist; have a draft website which has employment information for programs; Some employment information on website; some programs have additional information on their department websites; in process of hiring an SCC digital media specialist.</p> <p>Term, if <i>at scale</i> or <i>scaling</i>:</p>	<p><i>Next steps: (1,000 character)</i>  Discuss possible template for websites; incorporate into program pathways template; review available software.  Determine method to consistently include further educational opportunities either directly on the website or on the program map template which would be placed somewhere on the website.  <i>Timeline for implementing next steps:</i>  December 2021</p>
<p><b>1. c. Support Needed?</b> <i>Type of Support - place an X next to one or more.</i></p> <p>Policy guidance            X Connections with other GP teams  X Regional training        X On campus /individual training  X Technology                X Reporting/data  Other</p>		<p><i>Challenge or barrier: (1,000 character)</i>  Inconsistency of program webpages; lack of money to hire personnel to maintain website  Maintaining the website to reflect any changes in curriculum, employment information and transfer information</p>	<p><i>Support Needed – Detail: (1,000 character)</i>  Model websites from other colleges; technology that updates employment information directly on our site</p>
<p>d. Programs are clearly mapped out for students. Students know which courses they should take and in what sequence. Courses critical for success in each program and other key progress milestones are clearly identified. All this information is easily accessible on the college’s website.</p>	<p><i>Place an X next to one:</i></p> <p>Not occurring  Not systematic  x Planning to scale  Scaling in progress  At scale</p>	<p><i>Progress to date: (2,500 character)</i>  Done in some programs (Education, Apprenticeship, some BCE);  Several programs participated in a mapping activity; a draft program map template is in progress.</p> <p>Term, if <i>at scale</i> or <i>scaling</i>:</p>	<p><i>Next steps: (1,000 character)</i>  Finalize template for program maps; programs will complete a first draft.  Get student input on the usefulness of the maps  <i>Timeline for implementing next steps:</i>  December 2021</p>
<p><b>1. d. Support Needed?</b> <i>Type of Support - place an X next to one or more.</i></p> <p>Policy guidance            x Connections with other GP teams  X Regional training        On campus /individual training  X Technology                Reporting/data  Other</p>		<p><i>Challenge or barrier: (1,000 character)</i>  Counseling department is understaffed; website needs to be restructured</p>	<p><i>Support Needed – Detail: (1,000 character)</i>  Best mapping practices from other colleges</p>

Guided Pathways Essential Practices	Scale of Adoption at Our College	Progress to Date Implementing Practice <i>(If Scaling in Progress or At Scale, please indicate which term (e.g., fall 2015) the college first reached this point)</i>	Next Steps Toward Implementing Practice at Scale & Timeline
<p>e. Required math courses are appropriately aligned with the student's field of study (<i>Note: This essential practice was moved from Area 2</i>)</p>	<p><i>Place an X next to one:</i></p> <p>Not occurring Not systematic Planning to scale Scaling in progress <b>X At scale</b></p>	<p><i>Progress to date: (2,500 character)</i> SCC has separate math pathways, dependent on student majors and has implemented AB705 guidelines. Data from Fall 2019 was organized into dashboards and presented to various groups.</p> <p><i>Term, if at scale or scaling: Fall 2019</i></p>	<p><i>Next steps: (1,000 character)</i> <b>Continue</b> to evaluate implementation and make any needed revisions.</p> <p><i>Timeline for implementing next steps: December 2021</i></p>
<p><b>1. e. Support Needed?</b> <i>Type of Support - place an X next to one or more:</i></p> <p>Policy guidance                      Connections with other GP teams Regional training                      On campus /individual training Technology                              x Reporting/data Other</p>		<p><i>Challenge or barrier: (1,000 character)</i> Determining impact on student success</p>	<p><i>Support Needed - Detail: (1,000 character)</i> Best practices for data analysis from other colleges</p>

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<p><b>Equity Considerations in Area 2:</b></p> <ul style="list-style-type: none"> <li>Does the college assess whether historically underrepresented and high needs students are disproportionately enrolled in programs that lead to lower remuneration careers? Has the college considered how it can help underrepresented students raise their educational and career expectations while at the same time meeting their more immediate economic needs?</li> <li>For critical program courses, does the college disaggregate enrollment, pass rate, and subsequent success data by student characteristics? What strategies has the college used to improve overall student success in these courses?</li> <li>Does the college proactively partner with feeder high schools that serve predominantly underrepresented and high needs students to help students explore academic and career interests and develop viable plans for college? Are dual enrollment opportunities made available to high school students who are deemed “not yet college ready”? Is the college building bridges to high-opportunity college programs for students in adult basic skills programs?</li> </ul>			
<p><b>2. HELPING STUDENTS CHOOSE AND ENTER A PROGRAM PATHWAY</b></p> <p>a. Every new student is helped to explore career/college options, choose a program of study, and develop a full-program plan as soon as possible.</p>	<p><i>Place an X next to one:</i></p> <p>Not occurring  x Not systematic  Planning to scale  Scaling in progress  At scale</p>	<p><i>Progress to date: (2,500 character)</i>  Happening at Early Welcome, Counseling, First Year Support center, EOPS/CARE/CALWORKS, Summer Success program, Summer Advantage, Counseling 116, family night, senior day, STARS, STARS 2.0, College career fair, Career services, and program-specific career events.  Counselors are being trained in Strong Interest Inventory and Myers Briggs assessment tools</p> <p><i>Term, if at scale or scaling:</i></p>	<p><i>Next steps: (1,000 character)</i></p> <p>Continue to revise orientation process (in-person and online); evaluate career assessment tools.</p> <p><i>Timeline for implementing next steps: December 2021</i></p>
<p><b>2. a. Support Needed? Type of Support - place an X next to one or more:</b></p> <p>Policy guidance            X Connections with other GP teams  X Regional training            X On campus /individual  training X Technology            Reporting/data  Other</p>		<p><i>Support Needed – Detail: (1,000 character)</i>  <i>Best practices from other colleges</i></p>	<p><i>Challenge or barrier: (1,000 character)</i>  Counseling department is understaffed and funding is an issue</p>
<p>b. Special supports are provided to help academically underprepared students to succeed in the “gateway” courses for the college’s major program areas.</p>	<p><i>Place an X next to one:</i></p> <p>Not occurring  X Not systematic  Planning to scale  Scaling in progress  At scale</p>	<p><i>Progress to date: (2,500 character)</i>  Happening via Supplemental Instruction, STAR center, writing center, learning assistants in various special programs, continuing education, reading workshops.</p> <p><i>Term, if at scale or scaling:</i></p>	<p><i>Next steps: (1,000 character)</i>  Formally identify “gateway” courses; give programs the pertinent data; discuss embedded tutoring; explore the possibility of expanding SI to non-STEM courses.</p> <p><i>Timeline for implementing next steps: December 2021</i></p>
<p><b>2. b. Support Needed? Type of Support - place an X next to one or more:</b></p> <p>Policy guidance            X Connections with other GP teams  X Regional training            On campus /individual training  Technology            X Reporting/data  Other</p>		<p><i>Support Needed – Detail: (1,000 character)</i>  Collection of types of special supports offered throughout the state with data on effectiveness</p>	<p><i>Challenge or barrier: (1,000 character)</i>  Finding ways to effectively utilize limited resources</p>

Guided Pathways Essential Practices	Scale of Adoption at Our College	Progress to Date Implementing Practice <i>(If Scaling in Progress or At Scale, please indicate which term (e.g., fall 2015) the college first reached this point)</i>	Next Steps Toward Implementing Practice at Scale & Timeline
<p>c. Special supports are provided to help academically underprepared students to succeed in the program-relevant “gateway” <b>math</b> courses by the end of their first year. <i>(Note: This practice was added to the SOAA in February 2019)</i></p>	<p><i>Place an X next to one:</i></p> <p>Not occurring Not systematic Planning to scale x Scaling in progress At scale</p>	<p><i>Progress to date: (2,500 character)</i> Support courses, Supplemental Instruction, Math Success Center, new bridge courses and matriculation agreements with continuing education, MSC workshops, Summer Advantage. Data analysis shows an increase in the number of students who have taken math and English in their first year. Term, if <i>at scale</i> or <i>scaling</i>: Fall 2019</p>	<p><i>Next steps: (1,000 character)</i> Continue to evaluate implementation; plan for any needed revisions.  <i>Timeline for implementing next steps: December 2021</i></p>
<p><b>2. c. Support Needed?</b> <i>Type of Support - place an X next to one or more:</i></p> <p>Policy guidance                      Connections with other GP teams X Regional training                      On campus /individual training Technology                              X Reporting/data Other</p>		<p><i>Support Needed – Detail: (1,000 character)</i> Best practices from other colleges. Analysis of why there are more students taking Math &amp; English in their first year.</p>	<p><i>Challenge or barrier: (1,000 character)</i> We have implemented several supports at the same time, so determining which are most effective</p>
<p>d. Special supports are provided to help academically underprepared students to succeed in the “gateway” <b>English</b> courses by the end of their first year. <i>(Note: This practice was added to the SOAA in February 2019)</i></p>	<p><i>Place an X next to one:</i></p> <p>Not occurring Not systematic Planning to scale X Scaling in progress At scale</p>	<p><i>Progress to date: (2,500 character)</i> Writing Center, English 100 (English 101 with support), counseling course linked with English, Writing Center workshops , new bridge courses and matriculation agreements with continuing education, dual ticketed ESL and ACE, and Summer Advantage. Data analysis shows an increase in the number of students who have taken math and English in their first year. Term, if <i>at scale</i> or <i>scaling</i>: Fall 2019</p>	<p><i>Next steps: (1,000 character)</i> Continue to evaluate implementation; plan for any needed revisions.  <i>Timeline for implementing next steps: December 2021</i></p>
<p><b>2. d. Support Needed?</b> <i>Type of Support - place an X next to one or more:</i></p> <p>Policy guidance                      Connections with other GP teams X Regional training                      On campus /individual training Technology                              X Reporting/data Other</p>		<p><i>Support Needed – Detail: (1,000 character)</i> Best practices from other colleges. Analysis of why there are more students taking Math &amp; English in their first year.</p>	<p><i>Challenge or barrier: (1,000 character)</i> We have implemented several supports at the same time, so determining which are most effective</p>
<p>e. Intensive support is provided to help very poorly prepared students to succeed in college-level courses as soon as possible.</p>	<p><i>Place an X next to one:</i></p> <p>Not occurring x Not systematic Planning to scale Scaling in progress At scale</p>	<p><i>Progress to date: (2,500 character)</i> Continuing education, learning assistants in special programs (CAMP, EOPS, TRIO etc.), STAR center, Writing Center workshops, Reading workshops and First Year Support Center.  Term, if <i>at scale</i> or <i>scaling</i>:</p>	<p><i>Next steps: (1,000 character)</i>  Examine data to determine what we currently do well and plan how to expand to all poorly prepared students.  <i>Timeline for implementing next steps: December 2021</i></p>

Guided Pathways Essential Practices	Scale of Adoption at Our College	Progress to Date Implementing Practice <i>(If Scaling in Progress or At Scale, please indicate which term (e.g., fall 2015) the college first reached this point)</i>	Next Steps Toward Implementing Practice at Scale & Timeline
<p><b>2. e. Support Needed?</b> <i>Type of Support - place an X next to one or more:</i></p> <p>Policy guidance            X Connections with other GP teams  X Regional training            On campus /individual training  Technology                    X Reporting/data  Other</p>		<p><i>Support Needed – Detail: (1,000 character)</i>  Collection of types of supports offered throughout the state with data on effectiveness</p>	<p><i>Challenge or barrier: (1,000 character)</i>  Finding ways to effectively utilize limited resources</p>
<p>f. The college works with high schools and other feeders to motivate and prepare students to enter college-level coursework in a program of study when they enroll in college.</p>	<p><i>Place an X next to one:</i></p> <p>Not occurring  Not systematic  x Planning to scale  Scaling in progress  At scale</p>	<p><i>Progress to date: (2,500 character)</i>  Senior Day, Family Night, Community Science Night, HS Outreach, Upward Bound Math and Science, Career Academies for Future Teachers, agreement with Unity Middle College High School, CTAP (Articulation), Career Coaches, Early Welcome, Summer Advantage, EOPS Summer Success and STARS 2.0. Dual Enrollment Program working with OUSD Dept. of Accountability, Equity and School Support to offer online orientations in both English and Spanish. Partnership with OUSD Pledge. SCC hired a part-time career counselor to work with local HS districts.</p> <p><i>Term, if at scale or scaling:</i></p>	<p><i>Next steps: (1,000 character)</i>  Hiring a part time career counselor to work in our local HS district  Plan how to grow or scale up programs that are successful.</p> <p><i>Timeline for implementing next steps:</i>  December 2021</p>
<p><b>2. f. Support Needed?</b> <i>Type of Support - place an X next to one or more:</i></p> <p>Policy guidance            X Connections with other GP teams  X Regional training            On campus /individual training  Technology                    Reporting/data  Other</p>		<p><i>Support Needed – Detail: (1,000 character)</i>  Best practices from other colleges</p>	<p><i>Challenge or barrier: (1,000 character)</i>  Finding ways to effectively utilize limited resources. College was making progress until COVID19 limited our access to high schools.</p>

GUIDED PATHWAYS ESSENTIAL PRACTICES	Scale of Adoption at Our College	Progress to Date Implementing Practice <i>(If Scaling in Progress or At Scale, please indicate which term (e.g., fall 2015) the college first reached this point)</i>	Next Steps Toward Implementing Practice at Scale & Timeline
<p><b>Equity Considerations in Area 3:</b></p> <ul style="list-style-type: none"> <li>• How does the institution support advisors to incorporate engaging, proactive, and culturally relevant advising practices to better support underrepresented students' success in their programs?</li> <li>• How does the college ensure that underrepresented students are not disproportionately directed away from competitive, limited access programs?</li> <li>• How does the college integrate academic and student support services into pathways so that the support is unavoidable and therefore less stigmatized?</li> <li>• How does the college ensure that low-income students' financial stability needs (e.g., nutrition, transportation, childcare, public benefits, emergency assistance) are being met so they can make progress toward program completion?</li> </ul>			
<p><b>3. KEEPING STUDENTS ON PATH</b></p> <p>a. Advisors monitor which program every student is in and how far along the student is toward completing the program requirements.</p>	<p><i>Place an X next to one:</i></p> <p>Not occurring  X Not systematic  Planning to scale  Scaling in progress  At scale</p>	<p><i>Progress to date: (2,500 character)</i>  Happens via counselors in Athletics, EOPS/CARE/CALWORKS, DSPS, TRIO, CAMP, Honors, Guardian Scholars, Veterans, Pathways to Teaching, Apprenticeship, First Year Support Center. Also, via grad checks and reaching out to students that are 80% done with certificates to encourage completion. <b>Have begun piloting a success team for the STEM pathway.</b></p> <p><i>Term, if at scale or scaling:</i></p>	<p><i>Next steps: (1,000 character)</i></p> <p><b>Evaluate the feasibility of expanding counseling faculty and having "academic coaches" for all students; Align with College Promise benefits, pilot STEM success team</b></p> <p><i>Timeline for implementing next steps: December 2021</i></p>
<p><b>3. a. Support Needed?</b> <i>Type of Support - place an X next to one or more:</i></p> <p>X Policy guidance      X Connections with other GP teams  X Regional training      On campus /individual training  X Technology              Reporting/data  Other</p>		<p><i>Support Needed-Detail: (1,000 character)</i>  <b>Examples and training on utilizing non-counseling faculty in advisory positions. Best practices from other colleges.</b></p>	<p><i>Challenge or barrier: (1,000 character)</i>  Counseling department is understaffed. <b>Feasibility of scaling.</b></p>
<p>b. Students can easily see how far they have come and what they need to do to complete their program.</p>	<p><i>Place an X next to one:</i></p> <p>Not occurring  x Not systematic  Planning to scale  Scaling in progress  At scale</p>	<p><i>Progress to date: (2,500 character)</i>  Educational plans and degree progress can be viewed on Ellucian; in most special programs (listed in 3a), students meet <b>at least once one to three times</b> a semester with a counselor; eLumen has program information that students can view; evaluated Starfish and a similar Ellucian product.</p> <p><i>Term, if at scale or scaling:</i></p>	<p><i>Next steps: (1,000 character)</i></p> <p><b>Evaluate software;</b> Consider how to increase number of students that complete plans and utilize the current software.</p> <p><i>Timeline for implementing next steps: December 2021</i></p>
<p><b>3. b. Support Needed?</b> <i>Type of Support - place an X next to one or more:</i></p> <p>Policy guidance      Connections with other GP teams  Regional training      On campus /individual training  X Technology              Reporting/data  Other</p>		<p><i>Support Needed - Detail: (1,000 character)</i>  Affordable and well-supported technology</p>	<p><i>Challenge or barrier: (1,000 character)</i>  Choosing and maintaining ideal software</p>

<p>c. Advisors and students are alerted when students are at risk of falling off their program plans and have policies and supports in place to intervene in ways that help students get back on track.</p>	<p><i>Place an X next to one:</i>  Not occurring  x Not systematic  Planning to scale  Scaling in progress  At scale</p>	<p><i>Progress to date: (2,500 character)</i>  Progress and academic probation policies with required workshops; <b>financial aid workshops</b>; midterm grade checks for certain special programs (TRIO, CAMP, EOPS/CARE/CALWORKS, Guardian Scholars, Veterans, Athletics, Government, SSTEM); <b>more faculty utilizing early alert system through Canvas</b>  Term, if <i>at scale</i> or <i>scaling</i>:</p>	<p><i>Next steps: (1,000 character)</i>  <b>Continue to</b> evaluate software; explore what other colleges are doing.   <i>Timeline for implementing next steps:</i>  <b>December 2021</b></p>
<p><b>3. c. Support Needed?</b> <i>Type of Support - place an X next to one or more:</i>  Policy guidance                      Connections with other GP teams  Regional training                      <b>X On campus</b> /individual training  X Technology                              Reporting/data  Other</p>		<p><i>Support Needed – Detail: (1,000 character)</i>  Affordable and well-supported technology</p>	<p><i>Challenge or barrier: (1,000 character)</i>  Cost and personnel requirements for utilizing software such as Starfish</p>
<p>d. Assistance is provided to students who are unlikely to be accepted into limited-access programs, such as nursing or culinary arts, to redirect them to another more viable path to credentials and a career</p>	<p><i>Place an X next to one:</i>  Not occurring  <b>X Not systematic</b>  Planning to scale  Scaling in progress  At scale</p>	<p><i>Progress to date: (2,500 character)</i>  <b>Have several pre-apprenticeship courses to increase success of acceptance into an apprenticeship program; pre-nursing students are identified based on course selection and presented with various career options in addition to nursing</b>  Term, if <i>at scale</i> or <i>scaling</i>:</p>	<p><i>Next steps: (1,000 character)</i>  <b>Identify limited-access transfer programs that our students are interested in;</b> Continue discussions on how to incorporate apprenticeship into our guided pathways model   <i>Timeline for implementing next steps:</i>  <b>December 2021</b></p>
<p><b>3. d. Support Needed?</b> <i>Type of Support - place an X next to one or more:</i>  X Policy guidance                      X Connections with other GP teams  Regional training                      On campus /individual training  Technology                                Reporting/data  Other</p>		<p><i>Support Needed – Detail: (1,000 character)</i>  Best practices from other colleges</p>	<p><i>Challenge or barrier: (1,000 character)</i>  Fitting apprenticeship into a guided pathways model</p>
<p>e. The college schedules courses to ensure students can take the courses they need when they need them, can plan their lives around school from one term to the next, and can complete their programs in as short a time as possible.</p>	<p><i>Place an X next to one:</i>  Not occurring  Not systematic  x Planning to scale  Scaling in progress  At Scale</p>	<p><i>Progress to date: (2,500 character)</i>  Increase in distance education offerings; Enrollment management committee meets regularly; some departments provide 2-year scheduling plans; <b>Honors program has course scheduling grid.</b>  Term, if <i>at scale</i> or <i>scaling</i>:</p>	<p><i>Next steps: (1,000 character)</i>  Continue discussions in Enrollment Management Committee; research software to assist with course scheduling based on pathways and demand.   <i>Timeline for implementing next steps:</i>  <b>December 2021</b></p>
<p><b>3. e. Support Needed?</b> <i>Type of Support - place an X next to one or more:</i>  Policy guidance                      Connections with other GP teams  Regional training                      On campus /individual training  X Technology                              X Reporting/data  Other</p>		<p><i>Support Needed – Detail: (1,000 character)</i>  Best practices from other colleges</p>	<p><i>Challenge or barrier: (1,000 character)</i>  Student application information isn't useful in predicting course demand.</p>

Guided Pathways Essential Practices	Scale of Adoption at Our College	Progress to Date Implementing Practice <i>(If Scaling in Progress or At Scale, please indicate which term (e.g., fall 2015) the college first reached this point)</i>	Next Steps Toward Implementing Practice at Scale & Timeline
<p><b>Equity Considerations in Area 4:</b></p> <ul style="list-style-type: none"> <li>• How is the college ensuring that underrepresented students participate in program-relevant active and experiential learning opportunities?</li> <li>• As faculty make curricular changes to better align course assignments with program learning outcomes, how does the college support faculty to implement pedagogical changes that better support learning outcomes success for underrepresented students (e.g., culturally responsive teaching)?</li> <li>• What opportunities exist for faculty or advisors to critically examine their role in advancing equity-minded teaching and advising practices at the college (e.g., critically examining the role of unconscious bias in the classroom or advising that could affect student aspirations for a particular field and/or program selection)?</li> <li>• Is the college disaggregating program learning outcomes data, program retention and completion data, and other assessment measures by race, income, age, and gender to examine equity gaps? How is this data disseminated and discussed among college staff, with students, and with the outside community?</li> </ul>			
<p><b>4. ENSURING THAT STUDENTS ARE LEARNING</b></p> <p>a. Program learning outcomes are aligned with the requirements for success in the further education and employment outcomes targeted by each program.</p>	<p><i>Place an X next to one:</i></p> <p>Not occurring  x Not systematic  Planning to scale  Scaling in progress  At scale</p>	<p><i>Progress to date: (2,500 character)</i>  Aligned for Career Education programs and AAT/ASTs; ELumen software is being implemented to help with outcomes; EMSI employment data available through eLumen..</p> <p><i>Term, if at scale or scaling:</i></p>	<p><i>Next steps: (1,000 character)</i>  Programs re-evaluate their learning outcomes as they complete their program mapping.</p> <p><i>Timeline for implementing next steps:</i>  December 2021</p>
<p><b>4. a. Support Needed? Type of Support - place an X next to one or more:</b></p> <p>Policy guidance            X Connections with other GP teams  X Regional training            On campus /individual training  Technology                    Reporting/data  Other</p>		<p><i>Support Needed – Detail: (1,000 character)</i>  Best practices from other colleges</p>	<p><i>Challenge or barrier: (1,000 character)</i>  Programs might not be aware of all changes in further education and employment opportunities;</p>
<p>b. Instruction across programs (especially in program introductory courses) engages students in active and applied learning, encouraging them to think critically, solve meaningful problems, and work and communicate effectively with others. <i>(Note: This practice was added to the SOAA in February 2019)</i></p>	<p><i>Place an X next to one:</i></p> <p>Not occurring  xNot systematic  Planning to scale  Scaling in progress  At scale</p>	<p><i>Progress to date: (2,500 character)</i>  Learning Communities (cohorts), Reading and library workshops (contextualized), Integrated Learning Group (using interdisciplinary themes such as power and authority), Counseling 101, and Research Symposium.</p> <p><i>Term, if at scale or scaling:</i></p>	<p><i>Next steps: (1,000 character)</i>  Survey SCC faculty to determine what is currently being done; Research high-impact practices at other colleges; plan professional development opportunities.</p> <p><i>Timeline for implementing next steps:</i>  December 2021</p>
<p><b>4. b. Support Needed? Type of Support - place an X next to one or more:</b></p> <p>Policy guidance            X Connections with other GP teams  X Regional training            On campus /individual training  Technology                    Reporting/data  Other</p>		<p><i>Support Needed – Detail: (1,000 character)</i>  Best practices from other colleges</p>	<p><i>Challenge or barrier: (1,000 character)</i>  Adapting to the digital generation of students</p>

Guided Pathways Essential Practices	Scale of Adoption at Our College	Progress to Date Implementing Practice <i>(If Scaling in Progress or At Scale, please indicate which term (e.g., fall 2015) the college first reached this point)</i>	Next Steps Toward Implementing Practice at Scale & Timeline
c. Students have ample opportunity to apply and deepen knowledge and skills through projects, internships, co-ops, clinical placements, group projects outside of class, service learning, study abroad and other experiential learning activities that program faculty intentionally embed into coursework.	<i>Place an X next to one:</i> Not occurring xNot systematic Planning to scale Scaling in progress At scale	<i>Progress to date: (2,500 character)</i> Work experience, internships, outside research opportunities, STEM activities, MUN, Forensics, Robotics, Research Symposium, and service learning opportunities.  <i>Term, if at scale or scaling:</i>	<i>Next steps: (1,000 character)</i> Plan further service-learning opportunities for students; plan professional development opportunities to engage faculty and students.  <i>Timeline for implementing next steps: December 2021</i>
<b>4. c. Support Needed?</b> <i>Type of Support - place an X next to one or more:</i> Policy guidance            X Connections with other GP teams X Regional training            On campus /individual training Technology                    Reporting/data Other		<i>Support Needed – Detail: (1,000 character)</i> State-wide incentives for companies to partner with community colleges; Best practices from other colleges	<i>Challenge or barrier: (1,000 character)</i> Finding and managing more opportunities outside the campus
d. Faculty/programs assess whether students are mastering learning outcomes and building skills across each program, in both arts and sciences and career/technical programs.	<i>Place an X next to one:</i> Not occurring Not systematic x Planning to scale Scaling in progress At scale	<i>Progress to date: (2,500 character)</i> Course SLOs are mapped to Program SLOs for assessment; Course SLOs are assessed on a regular basis; success metrics are built into our program review tool to ensure meaningful dialogue take place around outcomes. <b>We have migrated assessment to eLumen, training videos have been developed, and we are moving toward student-level assessments.</b>  <i>Term, if at scale or scaling:</i>	<i>Next steps: (1,000 character)</i> <b>Have programs pilot student-level assessments; continue training; evaluate processes</b>  <i>Timeline for implementing next steps: December 2021</i>
<b>4. d. Support Needed?</b> <i>Type of Support - place an X next to one or more:</i> Policy guidance            X Connections with other GP teams X Regional training            On campus /individual training Technology                    Reporting/data Other		<i>Support Needed – Detail: (1,000 character)</i> Best practices from other colleges	<i>Challenge or barrier: (1,000 character)</i> <b>Migration to eLumen; Getting faculty comfortable with entering assessment results at the individual student level in order to disaggregate the results; making the assessment process meaningful</b>
e. Results of learning outcomes assessments are used to improve teaching and learning through program review, professional development, and other intentional campus efforts.	<i>Place an X next to one:</i> Not occurring Not systematic xPlanning to scale Scaling in progress At scale	<i>Progress to date: (2,500 character)</i> Learning outcomes are incorporated in our program review and in the resource allocation process; they are also part of other plans (e.g., Equity)  <i>Term, if at scale or scaling:</i>	<i>Next steps: (1,000 character)</i> Plan for further professional development <b>in best practices of assessing learning</b>  <i>Timeline for implementing next steps: December 2021</i>

Guided Pathways Essential Practices	Scale of Adoption at Our College	Progress to Date Implementing Practice <i>(If Scaling in Progress or At Scale, please indicate which term (e.g., fall 2015) the college first reached this point)</i>	Next Steps Toward Implementing Practice at Scale & Timeline
<p><b>4. e. Support Needed?</b> <i>Type of Support - place an X next to one or more:</i></p> <p>Policy guidance            X Connections with other GP teams  X Regional training            On campus /individual training  Technology                    Reporting/data  Other</p>		<p><i>Support Needed – Detail: (1,000 character)</i>  Best practices from other colleges</p>	<p><i>Challenge or barrier: (1,000 character)</i>  Maintaining a manageable and meaningful assessment process</p>
<p>f. The college helps students document their learning for employers and universities through portfolios and other means beyond transcripts.</p>	<p><i>Place an X next to one:</i></p> <p>Not occurring  x Not systematic  Planning to scale  Scaling in progress  At scale</p>	<p><i>Progress to date: (2,500 character)</i>  Art, Film/TV, Career Services, Counseling Courses, SCC Teach Club, research projects and other discipline specific activities related to the industry.</p> <p>Term, if <i>at scale</i> or <i>scaling</i>:</p>	<p><i>Next steps: (1,000 character)</i>  Determine what employers and universities are looking for; Evaluate software tools</p> <p><i>Timeline for implementing next steps: December 2021</i></p>
<p><b>4. f. Support Needed?</b> <i>Type of Support - place an X next to one or more:</i></p> <p>Policy guidance            X Connections with other GP teams  X Regional training            On campus /individual training  X Technology                    Reporting/data  Other</p>		<p><i>Support Needed – Detail: (1,000 character)</i>  Best practices from other colleges</p>	<p><i>Challenge or barrier: (1,000 character)</i>  Need to have institutional commitment to assess every course SLO for every student every semester. Portfolios would be a new idea to most programs</p>
<p>g. The college assesses effectiveness of educational practice (e.g. using CCSSE or SENSE, etc.) and uses the results to create targeted professional development.</p>	<p><i>Place an X next to one:</i></p> <p>Not occurring  Not systematic  xPlanning to scale  Scaling in progress  At scale</p>	<p><i>Progress to date: (2,500 character)</i>  Surveys and focus groups happen fairly regularly. The IAP survey data was discussed and shared at the spring 2019 convocation.</p> <p>Term, if <i>at scale</i> or <i>scaling</i>:</p>	<p><i>Next steps: (1,000 character)</i>  Use information from recent GP-focused research tools to create targeted professional development. Consider which additional questions to include on next IAP deployment.</p> <p><i>Timeline for implementing next steps: December 2021</i></p>
<p><b>4. g. Support Needed?</b> <i>Type of Support - place an X next to one or more:</i></p> <p>Policy guidance            X Connections with other GP teams  X Regional training            On campus /individual training  Technology                    Reporting/data  Other</p>		<p><i>Support Needed – Detail: (1,000 character)</i>  Best practices from other colleges</p>	<p><i>Challenge or barrier: (1,000 character)</i>  Some of the surveys need to remain in-person to allow for validation, which may be difficult;  Inadequate participation in professional development opportunities</p>

**Additional REQUIRED questions:**

Student Engagement and Support	
<b>STUDENT ENGAGEMENT</b>	<i>Guided Pathways legislation specifically asks for a report on progress in engaging students in the planning and implementation of the reforms. Your answers below will provide the Chancellor's Office a system-wide qualitative measure of this effort.</i>
In what ways are you continually engaging students in the planning and implementation of Guided Pathways on your campus? (Minimum of one required)	<p><i>Place an X next to one or more:</i></p> <p>X Student survey(s)</p> <p>X Students serve on campus GP advisory committee(s)</p> <p>X Student focus groups</p> <p>Other:</p>
	<p><i>Engagement Efforts - Details: (1,000 character)</i></p> <p>Over 1000 students were surveyed in Spring 2019 and their feedback is being reviewed</p> <p>Students have an official role in each development group, though there are difficulties in having them attend regularly</p> <p>Students attended our GP retreats in Fall 2019</p> <p>Student focus groups will be used to assess the effectiveness of a new website centered around Pathways</p>
<b>COURSE ALIGNMENT</b>	<p><i>How is the college exploring alignment of course offerings with student education plans? (To help answer this question, consider the college's answers to the following self-assessment questions 1.D., 2.A., 3.B., and 3.E.)</i></p> <p><i>Course Alignment - Details: (1,000 character)</i></p> <ul style="list-style-type: none"> <li>• The Enrollment management committee reviews enrollment trends and examines scheduling needs</li> <li>• We have created support courses, both credit and noncredit</li> <li>• We have reviewed scheduling tools such as AdAstra</li> <li>• We are utilizing dual enrollment</li> <li>• SCC Pathways and program maps being developed</li> </ul>

**Additional OPTIONAL questions:**

Success Story	
<b>SUCCESS STORY</b>	<i><b>Optional:</b> Please share a success story for collaborative purposes and to help establish best practices. Other NOVA users will be able to see this information as part of your submitted self-assessment, however the Chancellor's Office will not share the information with outside parties without first obtaining your college's consent. Note: All fields are required should you choose to include a success story.</i>
<i>Title:</i>	
<i>Follow-up Contact Person(s):</i>	
<i>Challenge: (1,000 character)</i>	
<i>Success Story: (10,000 character)</i>	
<i>Outcomes: (1,000 character)</i>	
<p><i>Vision for Success Goals - Please select the goals that apply to this success story. Place an X next to one or more:</i></p> <ul style="list-style-type: none"> <li>Increase by at least 20 percent the number of California Community College students annually who acquire associate degrees, credentials, certificates, or specific skill sets that prepare them for an in-demand job.</li> <li>Increase by 35 percent the number of California Community College students transferring annually to a UC or CSU</li> <li>Decrease the average number of units accumulated by California Community College students earning associate degrees</li> <li>Increase the percent of exiting CTE students who report being employed in their field of study</li> <li>Reduce equity gaps across all of the above measures through faster improvements among traditionally underrepresented student groups</li> <li>Reduce regional achievement gaps across all of the above measures through faster improvements among colleges located in regions with the lowest educational attainment of adults</li> </ul>	